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| Meeting | Audit & Governance Committee |
| Date | 12 February 2014 |
| Present | Councillors Potter (Chair), Brooks (Vice-Chair), Ayre, Barnes, Burton, Watson and Wiseman |
| Apologies | Mr Whiteley (Co-opted Non-Statutory Member) |

Part A - Matters Dealt With Under Delegated Powers

51. Declarations of Interest

Members were asked to declare any personal interests not included on the Register of Interests, any prejudicial interests or any disclosable pecuniary interests which they may have in respect of business on the agenda. None were declared.

52. Exclusion of Press and Public

Resolved: That the press and public be excluded from the meeting during consideration of Annex 1 to agenda item 12 (minute 62 refers) on the grounds that it contains information relating to prevention, prosecution or investigation of crime. This information is classed as exempt under paragraph 7 of Schedule 12A to Section 100A of the Local Government Act 1972 (as revised by the Local Government (Access to Information)(Variation) Order 2006).

53. Minutes

Resolved: That the minutes of the meeting of 11 December 2013 be approved and signed by the Chair as a correct record.

54. Public Participation

It was reported that there were no registrations to speak at the meeting under the Council's Public Participation Scheme.

55. Audit and Governance Committee Forward Plan

Consideration was given to a paper which presented the future plan of reports expected to be presented to the Committee during the forthcoming year to December 2014.

Members were asked to identify any further items they wished to add to the Forward Plan.

As requested at the meeting of 11 December 2013 (minute 48 refers), it was noted that the following information had been circulated:

- Data on qualifications undertaken by officers in respect of project management
- Information regarding Member presence on project boards

In light of this information, Members were asked to consider whether or not they would wish an item to be included on the Forward Plan to consider these issues in more detail.

The Chair drew attention to an email from the Co-opted Independent Member of the Committee suggesting that all senior project managers hold at least a foundation certificate in Prince 2.

It was suggested that an item on the role of elected members on project boards should be included on the Forward Plan, as this was an issue that had been identified in the Whole Risk Diagnostic. It was noted that, although the Whole Risk Diagnostic had referred to Member representation on the Elderly Persons Homes Board, there was no Elected Member on this board.

Discussion took place regarding the arrangements for the event on engaging with the public which would take place on 1 May 2014. It was noted that an Equalities Review Task Group was currently looking at issues around public engagement with hard to reach groups, including identifying methods for raising awareness of the democratic process amongst York's Communities of Identity. It was hoped that the event on the 1

May 2014 could link into the task group's work. The event would also feed into the ongoing review of the Council's Constitution.

Resolved: That the committee's Forward Plan for the period up to December 2014 be approved subject to the inclusion of an item on the role of elected members on project boards¹.

Reason: To ensure the committee receives regular reports in accordance with the functions of an effective audit committee and can seek assurances on any aspect of the Council's internal control environment in accordance with its roles and responsibilities.

Action Required

1. Update Forward Plan

EA

56. Partnership Governance Progress Report

Members considered a report that provided an update on progress to review partnership governance arrangements in order to strengthen accountability and manage risk.

Resolved: That the actions proposed in the report to improve risk management practice generally, and in particular in relation to partnership governance, be noted.

Reason: To update the committee on the current activity to improve corporate controls over operational partnerships to ensure risks are well managed and partnership arrangements represent good value for money.

57. Emergency Planning/Business Continuity

Members considered a report that provided an update on emergency planning and business continuity arrangements.

Members noted the following amendments to the table in paragraph 24 of the report: "In progress" to read "18" "To start" to read "6".

Members noted that reductions in staffing had resulted in the loss of a number of staff who had experience in emergency planning and that work was ongoing to develop strategic and operational capacity. Details were given of the Strategic Command Group (Gold) and the Tactical Command Group (Silver). In the event of a serious incident taking place, Members would be kept updated via email.

Officers were asked about the arrangements that were in place to encourage parish councils to develop Community Emergency Plans. They stated that a community emergency planning training event that had been held for residents had been well attended. The Council was also willing to support communities in developing their own safety/resilience plans.

Resolved: That the report be noted.

Reason: To ensure that Members are kept updated on the emergency planning/business continuity arrangements that are in place.

58. Mazars Audit Progress Report

Members considered a report that provided an update on the progress made by Mazars in meeting their responsibilities as the Council's external auditor. The report also included key emerging national issues and developments.

Members noted that Mazars was on target to present the Audit Strategy Memorandum to the Audit and Governance Committee in April 2014.

Members' attention was drawn to the key emerging national issues particularly in respect of:

- The response to the national financial challenges faced by Councils.
- The consultation that had taken place as to whether the local authority accounts production timetable should be brought forward. If this were to be implemented it would pose significant challenges for officers.
- The Audit Commission's annual report on fraud had been published in November 2013. The Commission had also produced briefings for individual authorities based on its research. The briefing for City of York Council did not

highlight any major issues of concern in respect of the Council's detection of fraud.

Members asked about the action that was being taken to make the financial statements more accessible. Officers stated that they were committed to reviewing the presentation of the accounts to make them more accessible, including considering ways of better presenting the information on the website. It was, however, acknowledged that there were legislative requirements regarding the content and that some of the information was very complex.

Resolved: That the report be noted.

Reason: To ensure that Members are kept updated on progress.

59. Mazars Grant Claims Report

Members considered a report that presented the Mazars Certification of Claims and Returns Annual Report 2012/13.

Members' attention was drawn to Appendix A of the report which was a summary of the certified claims and returns. It was confirmed that the issues in respect of the Teachers' Pension return had been addressed.

Members noted that there had been a reduction of 43.3% on the fees charged for certification work compared to the previous year.

Resolved: That the Mazars Grant Claims report be noted.

Reason: To ensure that Members are aware of the findings of the audit.

60. Key Corporate Risk Monitor 3

Members considered a report that presented an update on the key corporate risks and which highlighted in more detail any emerging risk issues with a view to Members considering any further information they would wish to receive on these matters.

Clarification was sought as to why, in view of the financial implications, the situation in respect of Elderly Persons Homes had not been elevated on the risk register. Officers stated that it was acknowledged that the £800,000 savings would not be achieved for 2014/15 and therefore this proposed saving had been removed from the budget papers and had been replaced by proposed savings in other areas. Officers explained the mechanism that was in place to elevate risks.

Consideration was given to the specific directorate risk report for the City and Environmental Services Directorate (annex B of the report). Officers stated that the Local Plan should also have been included in the list of risks detailed in the report.

Resolved: That the report be noted.

Reason: To provide assurance that the authority is effectively understanding and managing its key risks.

61. Scrutiny of the Treasury Management Strategy Statement and Prudential Indicators

Members considered a report that presented the Treasury Management Strategy Statement and Prudential Indicators 2014/15 to 2018/19. The report detailed the:

- Integrated treasury management strategy statement including the annual investment strategy and the minimum revenue provision policy statement
- Prudential Indicators for 2014/15 to 2018/19
- Revised treasury management policy statement
- Specified and non-specified investments schedule
- Treasury management scheme of delegation and role of the section 151 officer

Resolved: That the Treasury Management Strategy Statement and Prudential Indicators for 2014/15 to 2018/19 be noted.

Reason: So that those responsible for scrutiny and governance arrangements are properly updated and able to fulfil their responsibilities in scrutinising the strategy and policy.

62. Fraud Risk Assessment

Members considered a report that detailed potential fraud risks to which the council was exposed and proposed counter fraud activity to address those risks. An assessment of the fraud risks was included at Annex 1 of the report.

Resolved: That the fraud risk assessment and proposed priorities for counter fraud work be noted.

Reason: To ensure that scarce audit and counter fraud resources are used effectively.

63. Internal Audit Plan Consultation

Members considered a report that sought their views on the priorities for internal audit for 2014/15, to inform the preparation of the annual audit plan.

Members put forward the following suggestions for inclusion in the audit plan:

- Possible work under “information governance” to include the process of designating items as confidential.
- Possible work under “adult social care” or “major projects” to include elderly persons homes.

Resolved: That the proposed approach to internal audit planning for 2014/15 be noted with a recommendation that the two items detailed above be included in the possible work to be carried out.

Reason: To ensure that scarce audit resources are used effectively.

Part B - Matters Referred to Council

64. Updating the Constitution

Members considered a report that sought their views on proposed changes to the “Summary and explanation” section of the Constitution.

Members put forward a number of amendments to the draft. It was agreed that the Monitoring Officer, in consultation with the Chair, would incorporate the requested changes and that the updated document would be circulated to Members prior to its submission to Full Council¹.

Recommend: That the amended draft “Summary and explanation” section of the Constitution replace section one of the current Constitution forthwith.

Reason: To ensure that the Council’s governance arrangements are set out in an easily understood form in its Constitution.

Action Required

1. Incorporate agreed amendments for circulation

AD

Councillor Potter, Chair

[The meeting started at 5.30 pm and finished at 7.10 pm].

CONSTITUTION

SECTION 1

1. INTRODUCTION

1.1 Purpose and Content of the Constitution

1.1.1 The Constitution describes the various bodies that make up the Council, their functions, Membership and procedural rules.

1.1.2 In Section [] (Getting Information and Getting Involved) we have provided information for members of the public and councillors on how you can get information about the Council, and how you can get involved. We hope that this will help people who have an interest in the Council's work, or a particular matter it is dealing with, understand where they can get more information, and how they can contribute to Council activities.

1.1.3 You can get a better understanding of what each of the Council's bodies do in [Sections] of this Constitution, including Full Council, Cabinet, Overview and Scrutiny Committee, Standards Committee and Regulatory Committees. [Section] provides information on the management and Officer structures of the Council. Some Officers have a specific duty to ensure that the Council operates within the law and uses resources wisely. Responsibility for functions at [Section] says which Council bodies, and which Officers, have authority to make which decisions.

1.1.4 The procedural rules that apply to the different Council bodies are contained in the sections relating to those bodies, eg Full Council (Section), the Cabinet Executive (Section) and Overview and Scrutiny (Section). You may find these useful if you want to attend a meeting, particularly if you want to be able to ask questions, have a matter discussed, or put your point of view [in accordance with the Council's Public Participation Scheme](#),

1.1.5 Sections [] have the Codes of Conduct and Protocols which Officers and Members have agreed to comply with. They set the standards of behaviour.

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1.1.6 The Contents pages at the beginning of this Constitution provide a guide on what is in the Constitution and where you can find it.

1.2 **What the Council does**

1.2.1 The City of York Council is a Unitary Council. This means that the City Council is responsible for ensuring that most local authority services are provided to York residents. This contrasts with North Yorkshire where some services are provided on behalf of the North Yorkshire County Council and others by the various District Councils – in Harrogate, Ryedale, Selby etc. [Unlike in some areas the City Council is not directly responsible for the fire service. That is controlled by a Combined Fire Authority made up of Members of the City of York and North Yorkshire County Councillors. York also has thirty Parish and Town Councils providing some services within their communities.](#)

1.2.2 A very wide range of services is provided by the City Council including:

- Supporting economic development to create jobs in the City
- Waste collection and disposal
- Handling planning applications
- Collecting council tax
- Administering housing and council tax benefits
- Assessing and meeting social care needs of the elderly and people with disabilities
- Supporting families and safeguarding vulnerable people
- Ensuring that effective education is made available for school age children
- Providing council housing and advice or accommodation to the homeless
- Maintaining the local highway network ([the Council is not responsible for major routes such as trunk roads](#))
- Ensuring an effective library service
- Providing swimming pools and leisure centres

- Running the Trading Standards and Environmental Health Services
- Public health

Much more information about what the Council does can be found on the Council's website.

1.2.3 York also has thirty Parish and Town Councils. These are independent of the City Council and represent smaller areas. [Not every part of York has a Parish Council and, where there is one, the services provided will vary but may include providing allotments, managing burial grounds, providing bus shelters, running community centres and providing litter bins. Parish Councils are notified and will comment on planning applications in their area and may also develop Neighbourhood Plans establishing some general planning principles for their area.](#)

[1.2.4](#) Parish Councillors put themselves forward for election every four years. If there are vacancies local people have the right to request a by election following notice of the vacancy being published. If no election is requested then the Parish Council can co-opt individuals to act as Parish Councillors.

[1.2.5](#) The City Council does have responsibilities to receive complaints that Parish Councillors may have breached their Code of Conduct, to undertake reviews of parishing arrangements (known as community governance reviews) and to appoint temporary Parish councillors where there would not otherwise be a quorum. Other than this Parish Councils are self governing. Many Parish Councils have their own websites but you can also find contact details for each Parish on the City Council's website.

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1.3 **City of York Councillors**

1.3.1 The City of York Council has 47 councillors. They each represent part of the City known as a "Ward". York has 22 Wards. Some are represented by three, some by two and some by one councillor. Details of current councillors and the wards they represent are available on the Council's website.

1.3.2 From time to time an independent, national body, the Local Government Boundary Commission, reviews the number of councillors and Ward boundaries and makes recommendations to Parliament for any changes which may be though desirable. Any agreed changes are set out in legislation.

1.4 Councillor's allowances

1.4.1 Councillors are entitled to receive a basic allowance which is the same sum of money irrespective of their role in the Council. Councillors who perform particular roles are also entitled to a special responsibility allowance. Other allowances such as travel, subsistence, internet and dependent care are also payable. The details of the allowances and expenses which may be claimed are set out in a scheme in part [*****] of the Constitution. This scheme has to be approved by full Council. Before changing the scheme the Council must consider a report from an Independent Remuneration Panel but Council does not have to accept the Panel's recommendations. In recent years lower allowances have been agreed than those recommended.

1.4.2 Details of all allowances paid and expenses claimed are published on the Council's website.

1.5 Local elections

1.5.1 York has elections, every four years when all the Council seats are contested. Normally these take place on the first Thursday in May in the relevant election year and, in accordance with the Local Government Act 1972, newly elected councillors take office on the fourth day after election day. The next local elections are scheduled to take place in 2015.

1.5.2 If a councillor retires or dies then, unless it is within 6 months of a normal election date, a by election will be held to fill the vacancy.

1.5.3 Most councillors belong to a political party and York currently has representatives of the Labour, Conservative, Liberal Democrat and Green parties. However, there are also

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independent councillors who do not [represent any](#) political party.

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1.5.4 A great deal of information about the process for standing for election and who is eligible to do so can be found on the Electoral Commission website.

1.6 **The Lord Mayor and Sheriff**

1.6.1 [York has had a mayor since before 1217, with the status subsequently being elevated to that of Lord Mayor and traditionally recognised as such by Richard II in 1389](#). The office of Sheriff is the oldest in England dating back to 1396.

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1.6.2 The Lord Mayor is a councillor formally elected by his or her fellow councillors at the Annual Meeting of the Council. Traditionally this takes place in the ancient Guildhall in mid to late May. To be eligible to be nominated for Lord Mayor a Councillor must, [by tradition](#), have 5 years service. For some years the Council has operated an arrangement whereby points are awarded to political groups based on the number of serving councillors they have at the time of the annual meeting. The group with the most points is given the honour of nominating a councillor to serve as the next Lord Mayor. Having done so they lose 47 points the following year.

1.6.3 The Sheriff is nominated by the Lord Mayor and appointed by Council at the annual meeting. The Sheriff may but need not be a councillor.

1.6.4 In the past these posts exercised significant political power. Nowadays the role of Lord Mayor largely involves acting as *first Citizen* promoting York and representing the City at civic and ceremonial events, although the he or she also chairs the meetings of the full Council. Traditionally the Lord Mayor avoids political activity during his or her term of office and although he or she is entitled to vote on business at Council, the Lord Mayor will often abstain from doing so. [The Lord Mayor does though have the right to exercise a second or casting vote at Council meetings if there is an equal number of votes for or against a proposal.](#)

1.6.5 The Council's Constitution sets out in more detail the Council's expectation of its Lord Mayor and Sheriff.

1.7 Council staff

1.7.1 The Council employs paid staff known as “Officers” who deliver services on a day to day basis. The Officer team is headed by the Chief Executive. Officers work for the whole Council but the Officer team is divided into a number of departments or directorates based on related services. Each directorate is headed by a senior Officer known as a Director. The Directors and Chief Executive together form the Council’s Corporate Management Team.

The Council is required to have certain Officers by law.

- The Chief Executive acts as the Head of Paid Service and has responsibility for appointing staff below the level of Assistant Director. In practice, of course, this responsibility is generally delegated to managers.
- The Council’s Director of Customer and Business Support Services is the Chief Finance Officer appointed in accordance with section 151 of the Local Government Act 1972. The postholder has legal responsibilities in respect of ensuring the proper conduct of the Council’s financial affairs.
- One of the Assistant Directors of Customer and Business Support Services is the Monitoring Officer appointed in accordance with the Local Government and Housing Act 1989. The postholder has legal responsibilities in respect of the Council acting lawfully and without maladministration.
- The Council is required to have a Director of Children’s Services, a Director of Adult Social services and a Director of Public Health to lead on their respective functions. These roles do not necessarily have to be performed by different people.
- The Council must also designate one of its officers as the statutory scrutiny officer with the key function of promoting the role of and supporting overview and

scrutiny in the authority. This roles is undertaken by the Head of Civic and Democratic Services.

1.7.2 Various pieces of legislation require action to be taken by the “Proper Officer” of the Council. The Constitution sets out which Officer is the Proper Officer for certain purposes. If no specific Officer has been identified then the Chief Executive has that responsibility.

1.8 The Council Leader and the Cabinet

1.8.1 The full Council appoints one councillor to act as the Council Leader. In York the Leader is appointed for a four year term or until the end of his or her term of office. The term of office may be shorter if the Leader resigns or loses a vote of no confidence. Where one political group has a majority of seats on the Council the leader of that group will normally be appointed as the Council Leader. The Council Leader has very significant powers relating to decision making.

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1.8.2 York operates the system known as “executive decision making” introduced by the Local Government Act 2000. and has a Leader and Cabinet form of executive. One of the key powers of the Leader is to appoint Cabinet Members and to allocate responsibility for executive decision making. The Leader is entitled to establish a Cabinet made up exclusively of him or herself and other members of his or her political group. The Leader must appoint at least two Cabinet Members to serve with him and is entitled to appoint up to nine although York’s Cabinet currently consists of the Leader and six other councillors.

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1.9 Executive Decision making

1.9.1 The law which governs the way decisions are made within the Council is quite complicated. The Local Government Act 2000 says that any function which the Council performs is a function of the Executive unless there is a specific legal provision which says otherwise. In the main those exceptions are set out in a piece of legislation called the Local Authorities (Functions and Responsibilities)(England) Regulations 2000. The exceptions are relatively few so very many of the decisions made by the Council are the

responsibility of the Executive and cannot be made by Councillors who are not Cabinet Members.

1.9.2 Executive decisions may be taken in a variety of ways. Most commonly decisions may be taken by the Cabinet collectively in one of their regular meetings, by the Leader or a Cabinet member individually or by an individual Officer. The Leader, in line with the Local Government Act 2000, has produced a scheme of delegations which allocates decision making powers including portfolios for Cabinet members and this appears in the Constitution.

1.9.3 There are some variations to this – for example there are some Joint Committees with other local authorities which may make executive decisions in accordance with agreements establishing the committee. These are referenced in the Constitution.

1.9.4 When making executive decisions there are other rules which need to be followed. For example the Council has rules which must be followed when entering contracts. These Contract Procedure Rules are set out in the Constitution. Executive decisions also have to be made within the overall budgetary framework approved by Council. The Council's financial regulations include details of how decisions can be made to transfer funds between budgets.

1.10 **Non executive decision making**

1.10.1 The “Functions and Responsibilities” Regulations set out a long list of decisions which are not “Executive” decisions. However, by and large they fall into a few categories:

- Agreeing the budget and policy framework (which consists of certain key plans and strategies) These plans and strategies are developed by Cabinet but approved by full Council.
- Taking regulatory decisions – such as granting planning permission or certain licenses and making by-laws
- Appointing staff

- Electoral and civic issues

1.10.2 Like executive decisions, non-executive decisions may be taken in a variety of ways. Most commonly these decisions may be taken by the Council meeting together, by a Committee or Sub Committee of councillors or by an Officer. Non-executive decisions cannot be made by an individual councillor. So, for example, an individual Councillor cannot grant planning permission because granting planning permission is a non-executive function.

1.11 Allocating responsibility for non-executive decision making

1.11.1 By and large full Council decides who should have the power to perform these functions and the scheme of delegation in the constitution sets out the allocation of responsibilities which has been agreed.

1.11.2 There are some exceptions to this though. For example the law says that the budget and certain key plans and strategies which make up the policy framework can only be approved by full Council. Similarly, by law, the Head of Paid Service (or Officers he or she authorises) and not councillors are responsible for appointing most staff. Councillors are only involved in the appointment of the Chief Executive, Directors and Assistant Directors.

1.11.3 Section [*****] of the Constitution described in more detail where decision making responsibilities lie and includes terms of reference for the various Committees.

1.11.4 The Council has appointed a Health and Well Being Board. The Board is responsible for encouraging providers of health and social care to work together and has certain statutory functions. Although it operates as a form of Committee the Health & Well Being Board is unusual in that some of the membership is set out in law (including, uniquely, certain Officers), the Leader has the power to nominate to some positions and some positions are reserved to postholders who are not councillors.

1.12 Scrutiny

- 1.12.1 The Council appoints a number of scrutiny committees made up of councillors who are not members of the Cabinet. These Committees have the power to review or scrutinise decisions taken on behalf of the Council and to make recommendations on matters affecting York residents. In doing so Committees may look at the activities of other organisations working in York and they have specific legal powers to require NHS bodies, the police, fire service and probation to provide information to help their work.
- 1.12.2 The Committees often appoint task and finish groups to undertake particular pieces of work, gathering evidence on an issue affecting the City and preparing a report for consideration by the Committee. Most of these reports will result in recommendations to Cabinet suggesting steps that could be taken to improve the way the Council does its business and supports local people.
- 1.12.3 There are some exceptions but normally, where the Cabinet or an individual Cabinet Member has made a decision, any three councillors may “call that decision in” for review. This power also applies in the unusual event of an Officer making a decision which meets the constitutional definition of a “key decision”. A decision which has been called in is referred to a meeting of the Corporate and Scrutiny Management Committee. The reason for the decision and the call in will be explained and debated. The Committee cannot overturn a decision but may refer it back to the decision maker to be reconsidered or refer it to full Council for discussion.
- 1.13 Political Proportionality**
- 1.13.1 Where the Council appoints Committees and makes certain other appointments then generally speaking it must comply with principles of political proportionality. These mean that any political group with a majority on the Council must have a majority on each Committee. Subject to that the allocation of the *total* number of Committee places should be proportionate to the representation on the Council. Finally and subject to the first two principles the allocation of places on each *individual* Committee should also be proportionate. These rules can be waived by Council if no Member objects.

- 1.13.2 These rules do not apply to the Council's Cabinet. It is possible for the Cabinet to, be made up of members of only one political group.

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1.14 Code of Conduct

- 1.14.1 The Council has adopted a code of conduct which all councillors must follow. The Council has a Standards Committee which oversees the code and can hear complaints that the Code has been breached. The Committee also deals with complaints in respect of local Parish councillors and, for that reason, the Standards Committee is a joint committee established with Parish Councils.

- 1.14.2 The Council's Monitoring Officer has a key role in administering the process in respect of member complaints and may be contacted for further advice.

1.15 Transparency and public involvement

- 1.15.1 The most significant right that residents have to affect the way the Council operates is to exercise their right to vote if registered to do so. There are many other ways though that residents can gain information about how the Council operates and become involved with the work of the Council.

- 1.15.2 Residents are, of course, entitled to contact their local Councillor about any matter of concern to them. Residents can also attend one of the residents forum meetings held in each area up to four times a year. These are led by the local councillors and supported by groups and other partners who are active in the area.

- 1.15.3 The Council welcomes customer feedback both positive and negative. Any complaints about the Council's services will be consider in accordance with its policy. A resident who is dissatisfied with the Council's response to a complaint is entitled to pursue it with the independent Local Government Ombudsman

- 1.15.4 A great deal of information about the Council is available on its website including information about all Council

expenditure, allowances paid to Members and the salaries of the most senior staff. Other information is freely available from the Council on request. In addition the Freedom of Information Act and Data Protection Act give statutory rights to information which will usually be provided unless there is a proper reason to refuse the request – such as information being commercially sensitive or containing personal information relating to third parties. Residents also have the right to inspect the Council's accounts and make their views known to the external auditor.

1.15.5 The Council publishes a calendar for a full year of its formal meetings on the Council's website and formal notice of each meeting is displayed at the Council offices. Agendas and reports are usually available to be inspected in advance of the meeting either on the website or at the offices. The exception to this is where a report contains "exempt information" such as the details of the proposed price of land which the Council is considering selling or of legal action which the Council is considering taking against an individual. Key documents (other than published works) relied upon to a material extent in preparing a report will normally be listed in the report. These "background papers" are accessible in the same way as reports.

1.15.6 The Council also publishes a forward plan of matters upon which decisions will be taken by Cabinet or individual Cabinet members. In most cases a matter will have been on the forward plan for at least a month (often longer) before a decision is taken but there are special procedures allowing urgent decisions can be brought forward.

1.15.7 The public are welcome to attend formal meetings of the Council, Cabinet and Committees. Very occasionally it may be necessary to meet in private session because "exempt" business is being discussed. The Council will normally give at least 28 days notice where the Cabinet is likely to be discussing exempt business. As a rule though, even if a report contains exempt information, Councillors will debate it in public if it is possible to do so without disclosing the sensitive information.

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1.15.8 Most formal meetings includes an agenda item for public participation where members of the public are entitled to

Speak to councillors on matters relating to their business. There are many other ways that residents can get involved with the work of the Council such as bringing forward a petition, giving evidence to a scrutiny committee, responding to public consultations or lobbying their councillor.

- 1.15.9 The Council keeps and makes available to the public copies of agendas, reports and minutes of its meetings. Records of decisions made by Cabinet members and some office decisions are also published on the website. Increasingly the Council is arranging for its meetings to be video or sound recorded and the recordings are available on the Council's website.

This introduction is only a brief summary of how the Council operates. There is much more detail in the Constitution itself. We hope that we have made the Constitution as easy to read as possible but, if you need any further help please do not hesitate to contact us at: [*****]

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